

Loans

| | |
|--------------------------|------------|
| Maritime Paper Products | HRM |
| Lewis Mouldings* | Digby |
| Enligna Canada | HRM |
| Stark International | Pictou |
| JW Mason | Hants |
| Marener Industries | HRM |
| Aecon Industries | Pictou |
| Nova Leather Ltd. | Pictou |
| Solartron Energy Systems | Cumberland |
| GreenGym | HRM |
| Oxford Frozen Foods | Cumberland |
| Cherubini | HRM |
| Vilco | HRM |

Equity Financing

| | |
|------------------------|-------------|
| Azorus | HRM |
| Origin BioMed | HRM |
| Impath | HRM |
| Mount Cameron Minerals | Cape Breton |

Payroll Rebates for Productivity and/or Job Creation

| | |
|--------------------|-------------|
| North-Air | Cape Breton |
| Frito Lay Canada | Kings |
| Weavexx | Kings |
| Surette Battery | Cumberland |
| Maritime Paper | HRM |
| Polysteel Atlantic | Cape Breton |

Material Amendments

| | |
|----------------------------|------------|
| Pure Energy Visions | Cumberland |
| Mersey Point Fish Products | Queens |
| EBF | HRM |

* Company received a loan and guarantee

Investment Attraction

| | |
|---------------------|-------|
| Brookfield 2 | HRM |
| Halifax Biomedical | Mabou |
| Nicom IT | HRM |
| eEye Inc. | HRM |
| Radian6 | HRM |
| SimplyCast | HRM |
| Citco Fund Services | HRM |

NSBI Board of Directors

Due diligence and adherence to rigorous corporate governance guide the action of NSBI's private-sector board. Comprised of respected business leaders from communities across Nova Scotia, the NSBI board provides guidance and governance for NSBI's business activities.

Including committee meetings, members of the board met 38 times in 2010/11 to:

- Oversee the corporate governance framework
- Review and approve quarterly and annual financial reports
- Oversee the strategic business planning process
- Identify and monitor major risks facing the corporation
- Monitor the integrity of the corporation's internal control systems
- Approve financial transactions within board limits

Committees

The Audit, Human Resources Governance, and Investment Committees serve to assist the board in carrying out its responsibilities.

The Audit Committee oversees NSBI's financial reporting, assesses its internal controls and risk environment, and reviews the report prepared by the corporation's external auditor.

Chair: Nancy Tower

Members: Janice Stairs, Dan Christmas

The Human Resources Governance Committee ensures appropriate human resource management policies are in place, manages the recruitment process for new board members, as well as develops and oversees NSBI's corporate governance principles.

Chair: Lois Dyer Mann

Members: Ray Ivany, Bert Lewis

The Investment Committee oversees NSBI's investment framework and policies, monitors the performance of the corporation's investment portfolio, and recommends financial transactions outside its approval limit to the full board for approval.

Chair: Sean Murray

Members: Scott Travers, Stuart Rath, Jim Eisenhower

Officers

Stephen Lund, President & Chief Executive Officer

Lisa Bugden, Vice-President

Peter MacAskill, Managing Director, Corporate Services

In Alphabetical Order

Dan Christmas (appointed June 2010)

Senior Advisor, Membertou Band Council
& Membertou Corporate Division, Membertou

Cape Breton Partnership, Chair

Laurentian Energy Corporation Board of Directors, Co-Chair



J.D. (Jim) Eisenhauer, Chair (appointed to director, January 2005)

President, ABCO Group Limited, Lunenburg

Atlantic Industries Ltd. Board of Directors

Composites Atlantic Ltd. Board of Directors

Nova Scotia Power Inc. Board of Directors, Chair

Emera Inc. Board of Directors



Ray Ivany (appointed December 2010)

President & Vice-Chancellor, Acadia University, Wolfville

Former President & CEO, Nova Scotia Community College

Worker's Compensation Board of Nova Scotia, Former Chair

National Round Table on the Environment
and the Economy, Past Member



Bert Lewis (appointed November 2010)

Business Development Manager,
Mulgrave Machine Works Ltd., Port Hawkesbury
Former Principal, Nova Scotia Community College,
Strait Area Campus

Nova Scotia Hearing and Speech Centres Board of Directors

Celtic Colours International Festival Board of Directors

Strait Area Chamber of Commerce, Former President



Lois Dyer Mann (appointed December 2007)

Former Partner, Caldwell Partners, Halifax
2011 Canada Winter Games Host Society,
Director and Chair of HR Committee of the Board
Halifax Chamber of Commerce, Former Chair
IWK Health Centre Foundation, Former Trustee



Sean Murray (appointed June 2007)

President and CEO, Advocate Printing
and Publishing Company Limited, Pictou
Canadian Printing Industries Association, Former Chair
The Canadian Community Newspaper Database
Corporation (ComBase), Chair
Aberdeen Hospital Foundation Board of Directors



Stuart Rath (appointed March 2007)

President and Director, Stuco Holdings Limited, Truro
Truro Centre Limited, Vice President
Erdene Resource Development Corp. Board of Directors



Janice Stairs (appointed September 2009)

General Counsel, Endeavour Mining Corporation

Halifax Counsel, McInnes Cooper

Halifax Grammar School Board of Governors
and Executive Committee, Past Member

Nova Scotia Barristers Society Admissions
Screening Committee, Past Member

Nova Scotia District Council of the Investment
Dealers Association, Past Member

Dalhousie Medical School Admissions Committee, Past Member



Ian Thompson (appointed January 2009)

Deputy Minister, Department of Economic
and Rural Development and Tourism, Halifax

Innovacorp Board of Directors

Trade Centre Board of Directors

MT&L Public Relations, Former Partner

Halifax Chamber of Commerce, Former Chair



Nancy Tower (appointed October 2004)

Executive Vice-President and Chief Financial
Officer, Emera Inc., Halifax

QEII Hospital Foundation Board of Trustees

CAA Maritimes, Former Chair

Nova Scotia Institute of Chartered Accountants, Former President



Scott Travers (appointed June 2009)

President and COO, Minas Basin Pulp and
Power Company Limited, Hantsport

Vice Chairman and President,
Newton Falls Fine Paper Company, LLC

Director, Crown Fibre Tube

Founding Member, Electrical Consumers Association of Nova Scotia



Overall performance

| Measure | Targets 2010-11 | Actual 2010-11 |
|-------------------------------------------------------------------|-----------------|-----------------|
| Total payroll impact of NSBI clients (note 1) | \$130 million | \$142.3 million |
| Forecasted average portfolio return on investments utilizing SIFs | 40% or greater | 47.9% |

Attract leading edge, sustainable business investment to Nova Scotia

| Measure | Targets 2010-11 | Actual 2010-11 |
|-----------------------------------------------------------------------------------------------------|-----------------|----------------|
| # of projects committed by Investment Attraction clients | 9 | 4 |
| # of projects committed by Investment Attraction clients located in Nova Scotia | 5 | 3 |
| Average gross salary of new jobs forecasted to be created by Investment Attraction clients (note 2) | \$42,500 | \$51,316 |

Promote the growth of new and existing businesses in Nova Scotia by enabling them to succeed with business opportunities in both local and export markets

| Measure | Targets 2010-11 | Actual 2010-11 |
|--------------------------------------------------------------------------------|-----------------|-----------------|
| # of clients introduced to new markets or further advanced in existing markets | 200 | 328 |
| Client-reported actual and forecasted export sales (note 3) | \$75 million | \$140.3 million |

Provide access to capital for new/existing businesses in Nova Scotia, with the intent of enhancing value-added growth for the province's economy

| Measure | Targets 2010-11 | Actual 2010-11 |
|-------------------------------------------------------------------------------------------------|-----------------|----------------|
| # of Venture Capital projects authorized | n/a | 4 |
| # of Business Financing projects authorized (note 4) | 16 | 17 |
| # of companies that undertake productivity enhancements utilizing the Strategic Investment Fund | 10 | 6 |
| Impaired loan ratio | 15% or less | 16.8% |
| Leverage ratio of partner/client: NSBI | 1.0 | 0.36 |

Corporate Scorecard Notes

1. Consistent with industry reporting standards, NSBI's approach to reporting the creation and retention of payroll is to record the project, and the maximum forecasted payroll impact, in the fiscal year in which the project is authorized and accepted by the client.

The maximum payroll impact is calculated by adding the maximum payroll possible plus retained payroll from projects completed in the fiscal year.

Total payroll = maximum payroll + retained payroll.

Forecasted payroll from investment attraction clients are determined by the investment attraction projects authorized in 2010-11.

Payroll impact from trade development clients are forecasted using a metric: one incremental job created for each \$90,000 in incremental client-reported actual and forecasted export sales. The 24-month sales data reported by these clients is annualized and then further divided by \$90,000 to estimate the job impact. To calculate payroll, the job figure is multiplied by the average per capita income in the province as reported by Statistics Canada. The assumption: each forecasted job created by trade development clients has a salary equivalent to the average per capita income in the province.

Corporate Scorecard Notes (continued):

Forecasted payroll from business financing and venture capital clients is determined by the business financing/venture capital projects authorized in 2010-11.

The business advisory team reports the forecasted payroll impact from projects that have been referred to and completed through partner agencies, in which the team played a significant role by arranging financing or assisting with business planning, etc. The forecasted job and payroll impact is disclosed as reported by its clients. The totals are from April 1, 2010 to January 11, 2011. On January 11, 2011, a new, merged Department of Economic and Rural Development and Tourism (ERDT) was officially created. NSBI's six business advisory field staff transferred to this department.

Included in the \$142.3 million total payroll is \$10 million in payroll as a result of an amendment to the current Citco Fund Services agreement. This amendment includes a three-year extension which could see as many as 200 additional FTE in Nova Scotia, beginning in January 1, 2014. This payroll will only be incremental to the original transaction if Citco Funds Services exceeds 350 FTE in the current agreement.

2. Average gross salary includes salary and benefits
3. Client-reported actual and forecasted export sales of \$140.3 million relates to sales resulting from an NSBI-related trade program. Clients reported actual export sales signed at the time of the event of \$1.4 million. Clients were contacted again six months following the event and reported \$9.1 million incremental sales and forecasted an additional \$129.8 million sales for the following 18 months.
4. Target of 16 established, which includes successful transactions with partners and material amendments to existing clients that have a positive net economic benefit to the province. A total of 17 transactions were completed. This includes 13 loans, 1 guarantee, and 3 material amendments to existing clients that have a positive net economic benefit to the province.

2010-11 Payroll

| | Forecasted Jobs | | Forecasted Payroll |
|-----------------------|------------------|------------------|-----------------------|
| | (Min + Retained) | (Max + Retained) | (Max + Retained) |
| Investment Attraction | 204 | 585 | \$ 30,020,000 |
| Venture Capital | 35 | 42 | \$ 2,215,000 |
| Trade Development | 677 | 677 | \$ 18,991,195 |
| Business Advisory | 12 | 14 | \$ 469,600 |
| Business Financing | 1,751 | 1,906 | \$ 90,590,434 |
| Total | 2,679 | 3,224 | \$ 142,286,229 |

Management's Responsibility for Financial Reporting

The accompanying financial statements of Nova Scotia Business Inc. have been prepared by management in accordance with the Canadian generally accepted accounting principles and, if necessary, contain certain items that reflect the best estimates and judgment of management. The integrity and objectivity of the data in these financial statements are management's responsibility. Management is responsible for ensuring that all information in the Annual Report is consistent with the financial statements.

In support of its responsibility, management has developed and maintains financial and management control systems and practices to provide reasonable assurance that transactions are properly authorized and recorded, that financial information is reliable, that the assets are safeguarded and liabilities recognized, and that the operations are carried out effectively.

The Board of Director's Audit Committee, comprised of non-management directors, oversees management's responsibilities for financial reporting. The Audit Committee meets regularly with management, compliance & risk management, and the independent auditors to review internal accounting controls, audit controls, audit results, accounting principles and practices, and to review and approve the financial statements.

These financial statements have been audited by the corporation's external auditors, KPMG LLP, and their report is presented herein.



Stephen Lund
President and
Chief Executive Officer



Ferdinand Makani, MBA, CMA
Controller

To the Directors of Nova Scotia Business Inc.

We have audited the accompanying financial statements of Nova Scotia Business Inc. which comprise the balance sheet as at March 31, 2011, the statements of revenue, expenditures, retained earnings, comprehensive income and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform an audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Nova Scotia Business Inc. as at March 31, 2011, and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Halifax, Canada
June 29, 2011


Chartered Accountants

Balance Sheet


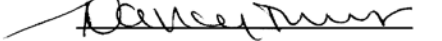
(in thousands of dollars)

March 31, 2011, with comparative figures for 2010

| | 2011 | 2010 |
|-----------------------------------------------------------------------|------------|------------|
| Assets | | |
| Current assets: | | |
| Cash | \$ 10,136 | \$ 15,178 |
| Accrued interest receivable | 2,176 | 1,737 |
| Due from the Province of Nova Scotia | 8,697 | 9,657 |
| Current portion of loans receivable (note 2) | 5,333 | 6,758 |
| Other receivables | 718 | 789 |
| | 27,060 | 34,119 |
| Nova Scotia Business Fund assets: | | |
| Loans receivable (note 2 and 6) | 84,437 | 80,111 |
| Equity investments (note 3 and 6) | 26,507 | 29,080 |
| Industrial parks and malls (note 4) | 2,429 | 2,076 |
| | 113,373 | 111,267 |
| | \$ 140,433 | \$ 145,386 |
| Liabilities and Shareholder's Equity | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$ 13,902 | \$ 15,757 |
| Provision for payment of guarantees (note 6) | 30 | 2,900 |
| Dividend payable | 967 | 1,915 |
| Principal due within one year to the Province of Nova Scotia (note 7) | 9,176 | 10,188 |
| | 24,075 | 30,760 |
| Long-term debt: | | |
| Due to the Province of Nova Scotia (note 7) | 93,548 | 91,186 |
| Shareholder's equity: | | |
| Retained earnings | 24,350 | 23,430 |
| Accumulated other comprehensive income (loss) | (1,540) | 10 |
| | 22,810 | 23,440 |
| Commitments (note 9) | | |
| Contingencies (note 10) | | |
| | \$ 140,433 | \$ 145,386 |

See accompanying notes to financial statements.

On Behalf of the Board:

Director

Director

Statement of Revenue, Expenditures and Retained Earnings

(in thousands of dollars)

Year ended March 31, 2011, with comparative figures for 2010

| | 2011 | 2010 |
|------------------------------------------------------------------------|-----------|-----------|
| Revenue: | | |
| Provincial grants: | | |
| Operating grant | \$ 10,972 | \$ 10,905 |
| Strategic investment grant | 8,914 | 12,604 |
| Loan valuation allowance | 2,100 | 2,100 |
| Gateway initiative grant | – | 49 |
| Interest on loans receivable | 8,700 | 6,889 |
| Other investment income | 471 | 344 |
| Gain on sale of property | 564 | 1,515 |
| Miscellaneous | 1,788 | 2,321 |
| | 33,509 | 36,727 |
| Expenses: | | |
| Operating expenses (Schedule) | 11,621 | 12,626 |
| Strategic investments | 8,914 | 12,604 |
| Allowance for credit losses and provision for payment of guarantees | 3,029 | 4,404 |
| Nova Scotia Business Fund expenses (Schedule) | 8,058 | 6,426 |
| | 31,622 | 36,060 |
| Excess of revenue over expenditures | 1,887 | 667 |
| Retained earnings, beginning of year | 23,430 | 24,678 |
| Less: Dividend to shareholder | (967) | (1,915) |
| Retained earnings, end of year | \$ 24,350 | \$ 23,430 |

See accompanying notes to financial statements.

Statement of Comprehensive Income

(in thousands of dollars)

Year ended March 31, 2011, with comparative figures for 2010

| | 2011 | 2010 |
|-------------------------------------------------------------|----------|----------|
| Net income | \$ 1,887 | \$ 667 |
| Other comprehensive income (loss): | | |
| Change in unrealized gains on available-for-sale securities | (1,550) | 1,486 |
| | \$ 337 | \$ 2,153 |

Statement of Changes in Shareholder's Equity

(in thousands of dollars)

Year ended March 31, 2011, with comparative figures for 2010

| | 2011 | 2010 |
|--------------------------------------------------------|-----------|-----------|
| Share capital (note 8): | | |
| Authorized: | | |
| 100 Class A common shares with a par value of \$1 each | | |
| Issued and outstanding to the Province of Nova Scotia: | | |
| 100 common shares | \$ - | \$ - |
| Retained earnings | 24,350 | 23,430 |
| Accumulated other comprehensive income (loss): | | |
| Balance beginning of year | 10 | (1,476) |
| Other comprehensive income (loss) for the year | (1,550) | 1,486 |
| Balance at end of year | (1,540) | 10 |
| Total Shareholder's Equity | \$ 22,810 | \$ 23,440 |

See accompanying notes to financial statements.

Statement of Cash Flows

(in thousands of dollars)

Year ended March 31, 2011, with comparative figures for 2010

| | 2011 | 2010 |
|------------------------------------------------------------------------|-----------|-----------|
| Cash provided by (used in): | | |
| Operations: | | |
| Excess of revenue over expenditures | \$ 1,887 | \$ 667 |
| Items not involving cash: | | |
| Amortization | 95 | 114 |
| Loss on sale of financial instruments | 52 | - |
| Allowance for credit losses and provision for payment of guarantees | 3,029 | 4,404 |
| Capitalized interest on loans (receivable) payable | 397 | (1,136) |
| Gain on sale of property | (564) | (1,515) |
| Loan valuation allowance - due from the Province of Nova Scotia | (2,100) | (2,100) |
| Change in non-cash operating working capital: | | |
| Decrease (increase) in accrued interest receivable | (439) | 715 |
| Decrease in due from the Province of Nova Scotia | 960 | 1,728 |
| Decrease (increase) in other receivables | 71 | (23) |
| Increase (decrease) in accounts payable and accrued liabilities | (1,855) | 1,111 |
| Increase (decrease) in dividend payable | (948) | 1,915 |
| | 585 | 5,880 |
| Financing: | | |
| Dividends | (967) | (1,915) |
| New borrowings from the Province of Nova Scotia | 18,076 | 15,905 |
| Principal repayments to the Province of Nova Scotia | (15,023) | (7,648) |
| | 2,086 | 6,342 |
| Investments: | | |
| Loan advances | (16,610) | (7,635) |
| Principal received on loans | 8,361 | 7,763 |
| Redemption of shares | 4,000 | - |
| Equity investments | (4,475) | (10,756) |
| Proceeds from disposal of Industrial Parks | 1,011 | 1,915 |
| Capital additions (additions) | - | 13 |
| Principal received on convertible debentures | - | 216 |
| | (7,713) | (8,484) |
| Increase (decrease) in cash | (5,042) | 3,738 |
| Cash, beginning of year | 15,178 | 11,440 |
| Cash, end of year | \$ 10,136 | \$ 15,178 |

See accompanying notes to financial statements.

Nova Scotia Business Inc. (the "Corporation") is a corporation, wholly-owned by the Province of Nova Scotia with an independent Board of Directors. The Corporation was established pursuant to the Nova Scotia Business Incorporated Act, Chapter 30 of the Acts of Nova Scotia, 2000. The Corporation's mission is to deliver client-focused business solutions that result in sustainable, value-added economic growth for Nova Scotia. The Corporation is not subject to provincial or federal taxes.

1. Summary of significant accounting policies:

(a) Loans receivable:

Loans receivable are recorded at amortized cost less a general allowance for credit losses equal to 5% of cost. A specific allowance is recorded when management considers it necessary to reduce the loan to its estimated recoverable amount.

(b) Equity investments:

Equity investments in publicly traded companies are recorded at fair market value. Equity investments with limited market information available are recorded either at: 1) value determined by a specific valuation method or, 2) cost less a general allowance for credit losses equal to 10% of cost. This allowance or the difference between valuation and cost amount reflects the risk associated with equity investments. The cost approach is used in cases whereby the valuation result is higher than book value but the increase is considered temporary or in cases where there is no available data to perform any form of a valuation approach. The investments are reviewed twice yearly for potential declines in value.

(c) Industrial parks and malls:

The industrial parks and malls consist of properties held for sale and improved properties consisting of land and land improvements, buildings, wharves, and utilities. Land is recorded at the lower of cost and estimated net realizable value. The remaining assets are recorded at cost and amortized on a declining balance basis over their estimated useful lives as follows:

| Asset | Basis | Rate |
|--------------------------------------|-------------------|-------|
| Industrial malls and other buildings | Declining balance | 5% |
| Wharves | Declining balance | 5% |
| Utilities | Declining balance | 4–15% |

Assets not in use are not amortized.

The Department of Transportation and Infrastructure Renewal has operational responsibility for the industrial parks and malls. Certain revenues and expenses associated with the operation of the industrial parks and malls are accounted for by the Department of Transportation and Infrastructure Renewal and are not reflected in these financial statements.

1. Summary of significant accounting policies (continued):

Proceeds from the sale of assets less closing costs are remitted to the Province of Nova Scotia in the form of dividends. In 2011, the dividend payable was \$967 (2010 - \$1,915).

(d) Other assets:

Other assets consist of property acquired through foreclosure. Other assets are recorded at cost less a general allowance for credit losses equal to 5% of cost. A specific allowance is recorded if management considers it necessary to reduce the asset to its estimated recoverable amount.

(e) Due to the Province of Nova Scotia:

Amounts due to the Province of Nova Scotia are recorded at amortized cost.

(f) Other comprehensive income (loss):

Comprehensive income (loss) is composed of the Corporation's net income and other comprehensive income. Other comprehensive income (loss) includes unrealized gains and losses on available-for-sale investments. All of the Corporation's publicly traded equity investments have been recorded as available for sale and this has resulted in a decrease (increase) of \$1,550 (2010 - \$(1,486)) to opening accumulated other comprehensive income (loss).

During the year, investments in the amount of \$720 (2010 - \$nil) were written off and included in other comprehensive income (loss).

(g) Revenue recognition:

Interest revenue on loans receivable is recognized on an accrual basis unless the ultimate collectability of the loan is in doubt. When a loan is classified as impaired, interest revenue is no longer recognized, and any interest income that is accrued is reversed. A loan is considered impaired when there is risk of loss to the Corporation of the full and timely collection of principal and interest; generally, when it is more than three months in arrears. In the event a loan is no longer considered to be impaired, interest revenue is recognized in the year of recovery.

(h) Allowance for credit losses and provision for payment of guarantees:

As financing is advanced, the Corporation immediately records a general allowance equal to 5-10% of the amount disbursed. The Corporation provides for possible credit losses on an item-by-item basis by examining such factors as the client's financial condition and the fair value of the underlying security.

The provision for credit losses is partially offset by a loan valuation allowance from the Province of Nova Scotia.

(i) Employee future benefits:

Upon retirement, employees are eligible for a public service award equal to one week's salary per year of service to a maximum of twenty-six years. Management recognizes compensation expense on an accrual basis based on an annual actuarial assessment.

1. Summary of significant accounting policies (continued):

(j) Use of estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. Actual results could differ from those estimates. Significant estimates included in the financial statements relate to the valuation of the Nova Scotia Business Fund assets and the determination of the fair value of the loans receivable and the amount of the long-term debt due to the Province of Nova Scotia.

2. Loans receivable:

| | 2011 | 2010 |
|--------------------------------------|------------|------------|
| Principal due: | | |
| Performing loans | \$ 104,537 | \$ 106,885 |
| Impaired loans | 21,223 | 16,706 |
| | 125,760 | 123,591 |
| Allowance for credit losses (note 6) | 35,990 | 36,722 |
| | 89,770 | 86,869 |
| Less current portion | 5,333 | 6,758 |
| | \$ 84,437 | \$ 80,111 |

3. Equity investments:

| | 2011 | 2010 |
|--------------------------------------|-----------|-----------|
| Common shares | \$ 8,225 | \$ 12,327 |
| Preferred shares | 18,939 | 22,748 |
| Convertible debentures | 10,661 | 9,561 |
| | 37,825 | 44,636 |
| Allowance for credit losses (note 6) | 11,318 | 15,556 |
| | \$ 26,507 | \$ 29,080 |

Certain preferred shares have conversion options and warrants attached.

Notes to Financial Statements

(in thousands of dollars)

Year ended March 31, 2011

4. Industrial parks and malls:

| | | | 2011 | 2010 |
|--------------------------------------|----------|--------------------------|----------------|----------------|
| | | | Net book value | Net book value |
| | Cost | Accumulated amortization | | |
| Land | \$ 110 | \$ - | \$ 110 | \$ 143 |
| Industrial malls and other buildings | 2,057 | 766 | 1,291 | 649 |
| Wharves | 1,752 | 1,061 | 691 | 921 |
| Utilities | 458 | 121 | 337 | 363 |
| | \$ 4,377 | \$ 1,948 | \$ 2,429 | \$ 2,076 |

During the year, a building valued at \$895 was acquired through a loan foreclosure and was transferred to industrial parks and malls as an owned asset.

5. Other assets:

| | | 2011 | 2010 |
|------------------------------------------------|--|--------|--------|
| Property acquired through foreclosure, at cost | | \$ 820 | \$ 822 |
| Less allowance for credit losses (note 6) | | 820 | 822 |
| | | \$ - | \$ - |

(in thousands of dollars)

Year ended March 31, 2011

6. Allowance for credit losses and provision for payment of guarantees:

| | Gross balance outstanding | Specific allowance | General allowance | Total allowance | 2011 Net balance outstanding |
|-----------------------------------|---------------------------------|-----------------------|----------------------|--------------------|---------------------------------------|
| Loans receivable (note 2) | \$ 125,760 | \$ 31,740 | \$ 4,250 | \$ 35,990 | \$ 89,770 |
| Equity investments (note 3) | 37,825 | 8,984 | 2,334 | 11,318 | 26,507 |
| Guarantees (note 10) | 300 | – | 30 | 30 | 270 |
| Other assets (note 5) | 820 | 820 | – | 820 | – |
| | \$ 164,705 | \$ 41,544 | \$ 6,614 | \$ 48,158 | \$ 116,547 |

| | Gross balance outstanding | Specific allowance | General allowance | Total allowance | 2010 Net balance outstanding |
|-----------------------------------|---------------------------------|-----------------------|----------------------|--------------------|---------------------------------------|
| Loans receivable (note 2) | \$ 123,591 | \$ 32,593 | \$ 4,129 | \$ 36,722 | \$ 86,869 |
| Equity investments (note 3) | 44,636 | 13,218 | 2,338 | 15,556 | 29,080 |
| Guarantees (note 10) | 2,900 | 2,900 | – | 2,900 | – |
| Other assets (note 5) | 822 | 822 | – | 822 | – |
| | \$ 171,949 | \$ 49,533 | \$ 6,467 | \$ 56,000 | \$ 115,949 |

During the year, investments in the amount of \$11,591 (2010 - \$286) were written off and included in the allowance for credit losses and provision for payment of guarantees and other comprehensive income.

Notes to Financial Statements

(in thousands of dollars)

Year ended March 31, 2011

7. Due to Province of Nova Scotia:

(a) Notes payable to the Province of Nova Scotia are comprised of the following:

| | | | 2011 | 2010 |
|---------------------------------|-------------------------|--------------------------------|-----------------------|-----------------------|
| | Fiscal year of maturity | Weighted average interest rate | Principal outstanding | Principal outstanding |
| Note payable 2002-01 | – | – | \$ 19,358 | \$ 29,504 |
| Note payable 2002-02 | 2022 | 6.22% | 30,385 | 32,424 |
| Note payable 2003-03 | 2012 | 4.97% | 17 | 68 |
| Note payable 2003-04 | 2014 | 5.29% | 315 | 454 |
| Note payable 2003-05 | 2011 | 5.44% | – | 145 |
| Note payable 2004-01 | 2017 | 4.61% | 904 | 1,259 |
| Note payable 2004-02 | 2015 | 4.18% | 2,778 | 3,448 |
| Note payable 2005-01 | 2011 | 4.23% | – | 1,013 |
| Note payable 2005-02 | 2014 | 3.80% | 128 | 270 |
| Note payable 2006-01 | 2027 | 5.09% | 1,379 | 1,474 |
| Note payable 2006-02 | 2027 | 4.98% | 1,760 | 1,877 |
| Note payable 2006-03 | 2027 | 4.86% | 2,854 | 3,044 |
| Note payable 2006-04 | 2027 | 4.94% | 1,970 | 2,101 |
| Note payable 2007-01 | 2027 | 5.11% | 888 | 947 |
| Note payable 2007-02 | 2027 | 4.89% | 899 | 959 |
| Note payable 2007-03 | 2027 | 4.97% | 383 | 409 |
| Note payable 2007-04 | 2027 | 5.01% | 73 | 78 |
| Note payable 2007-05 | 2027 | 5.38% | 1,281 | 1,367 |
| Note payable 2007-06 | 2027 | 5.58% | 133 | 142 |
| Note payable 2008-01 | 2017 | 4.02% | 778 | 908 |
| Note payable 2008-02 to 2008-13 | 2012-2027 | 0.99%-5.15% | 3,261 | 3,746 |
| Note payable 2009-01 & 2009-06 | 2012 | 1.60% | 480 | 640 |
| Note payable 2009-02 | 2027 | 3.16% | 822 | 872 |
| Note payable 2009-03 & 2009-05 | 2014 | 2.20% | 1,748 | 2,150 |
| Note payable 2009-04 | 2013 | 2.11% | 205 | 265 |
| Note payable 2009-07 | 2014 | 2.52% | 311 | 400 |
| Note payable 2009-08 | 2015 | 4.09% | 992 | 1,050 |
| Note payable 2009-09 | 2013 | 1.75% | 157 | 197 |
| Note payable 2009-10 | 2015 | 3.18% | 6,186 | 5,996 |
| Note payable 2009-11 | 2015 | 3.18% | 758 | 735 |
| Note payable 2009-12 | 2015 | 3.18% | 1,041 | 1,009 |
| Note payable 2009-13 | 2015 | 3.17% | 286 | 277 |
| Note payable 2009-14 | 2015 | 2.92% | 331 | 350 |
| Note payable 2009-15 | 2015 | 3.16% | 155 | 151 |
| Note payable 2009-16 | 2015 | 3.15% | 1,181 | 1,145 |
| Note payable 2009-17 | 2015 | 3.35% | 207 | 200 |
| Note payable 2009-18 | 2012 | 2.80% | 300 | 300 |
| Balance carry-forward | | | 84,704 | 101,374 |

Notes to Financial Statements

(in thousands of dollars)

Year ended March 31, 2011

7. Due to Province of Nova Scotia (continued):

| | | | 2011 | 2010 |
|------------------------------------|-------------------------|--------------------------------|-----------------------|-----------------------|
| | Fiscal year of maturity | Weighted average interest rate | Principal outstanding | Principal outstanding |
| Balance carried forward | | | 84,704 | 101,374 |
| Note payable 2010-01 | 2014 | 1.94% | 219 | – |
| Note payable 2010-02 | 2016 | 3.67% | 259 | – |
| Note payable 2010-03 | 2016 | 2.39% | 123 | – |
| Note payable 2010-04 | 2016 | 3.63% | 310 | – |
| Note payable 2010-05 | 2014 | 3.17% | 142 | – |
| Note payable 2010-06 | 2016 | 3.45% | 206 | – |
| Note payable 2010-07 | 2016 | 3.45% | 515 | – |
| Note payable 2010-08 | 2013 | 2.05% | 100 | – |
| Note payable 2010-09 | 2016 | 3.16% | 64 | – |
| Note payable 2010-10 | 2016 | 3.17% | 87 | – |
| Note payable 2010-11 | 2015 | 2.28% | 27 | – |
| Note payable 2010-12 | 2015 | 2.35% | 350 | – |
| Note payable 2010-13 | 2016 | 2.94% | 28 | – |
| Note payable 2010-14 | 2013 | 1.77% | 107 | – |
| Note payable 2010-15 | 2016 | 2.57% | 557 | – |
| Note payable 2010-16 | 2014 | 2.05% | 1,010 | – |
| Note payable 2010-17 | 2014 | 2.21% | 800 | – |
| Note payable 2010-18 | 2013 | 1.91% | 150 | – |
| Note payable 2010-19 | 2016 | 2.57% | 1,497 | – |
| Note payable 2010-20 | 2016 | 2.17% | 70 | – |
| Note payable 2010-21 | 2016 | 2.57% | 550 | – |
| Note payable 2010-22 | 2014 | 2.56% | 504 | – |
| Note payable 2010-23 | 2014 | 2.09% | 1,639 | – |
| Note payable 2010-24 | 2021 | 3.35% | 5,000 | – |
| Note payable 2010-25 | 2014 | 2.60% | 502 | – |
| Note payable 2010-26 | 2014 | 2.44% | 200 | – |
| Note payable 2010-27 | 2016 | 2.94% | 509 | – |
| Note payable 2010-28 | 2012 | 1.69% | 196 | – |
| Note payable 2010-29 | 2016 | 2.70% | 99 | – |
| Note payable 2010-30 | 2016 | 3.28% | 502 | – |
| Note payable 2010-31 | 2013 | 1.77% | 8 | – |
| Note payable 2010-32 | 2013 | 1.87% | 940 | – |
| Note payable 2010-33 | 2014 | 2.14% | 750 | – |
| | | | 102,724 | 101,374 |
| Less principal due within one year | | | 9,176 | 10,188 |
| | | | \$ 93,548 | \$ 91,186 |

Notes to Financial Statements

(in thousands of dollars)

Year ended March 31, 2011

7. Due to Province of Nova Scotia (continued):

The principal for note 2002-01 is repayable to the Province when the principal is collected from the loans that are funded by this note. In addition, 80% of the interest received or capitalized on the underlying loans is repayable to the Province.

The remaining notes are repayable in quarterly instalments of principal and interest based on the maturity dates and rates set out above.

(b) Principal payments due in each of the next five years are as follows:

| | | |
|------|----|-------|
| 2012 | \$ | 9,176 |
| 2013 | | 8,172 |
| 2014 | | 8,731 |
| 2015 | | 6,227 |
| 2016 | | 4,723 |

There are no set repayment terms for certain notes payable due to the Province of Nova Scotia in the amount of \$35,723.

8. Share capital:

The Corporation is authorized to issue 100 Class A common shares with a par value of \$1 each. At year-end, 100 common shares have been issued to the Province of Nova Scotia.

9. Commitments:

- (a) The Corporation has approved financing of \$20,089 (2010 - \$4,690) that is undisbursed at year-end.
- (b) The Corporation administers strategic investments on behalf of the Province of Nova Scotia that permit approved businesses to receive a percentage of payroll taxes paid as a rebate. Expenses incurred by the Corporation are match-funded by the Province of Nova Scotia in the form of a Strategic Investment Grant. As at March 31, 2011, transactions were approved with maximum annual payments over the next seven years of \$79.4 million (2010 - \$113.7 million) as shown below.

| | | |
|------|----|--------|
| 2012 | \$ | 26,260 |
| 2013 | | 21,874 |
| 2014 | | 17,462 |
| 2015 | | 8,342 |
| 2016 | | 3,653 |
| 2017 | | 1,222 |
| 2018 | | 585 |
| | \$ | 79,398 |

(in thousands of dollars)

Year ended March 31, 2011

10. Contingencies:

(a) Guarantees:

| | Authorized | 2011 Utilized | 2010 Utilized |
|----------------------------|------------|------------------|------------------|
| Bank loans | \$ 1,050 | \$ 300 | \$ 2,900 |
| Less provision for payment | | 30 | 2,900 |
| | | \$ 270 | \$ - |

The above are guarantees of lines of credit and one or more of these will expire in 2012.

The guarantee is secured by various assets and proceeds from liquidation are expected to offset any possible payments under the guarantee.

(b) Litigation:

The Corporation is a co-defender with the Province of Nova Scotia and Industrial Estates Limited in a dispute regarding environmental contamination on land previously owned by Industrial Estates Limited. It is assumed that any losses incurred related to this claim will be fully funded by the Province of Nova Scotia.

The Corporation is unable to form an opinion in regard to the likelihood of loss arising from the above litigation. Consequently, no provision for any possible loss has been recorded in these financial statements.

In addition, there are other outstanding claims against the Corporation for events that have arisen in the normal course of carrying on the operations of the Corporation. It is not possible at this time to determine the amount that may be assessed, or the impact to the Corporation's financial statements, with respect to these claims.

(c) The Corporation completed a transfer agreement with the Municipality of the County of Colchester in fiscal 2008, which included a water system. The system has undergone GUDI (Groundwater Under the Direct Influence of Surface Water) testing. Of the three wells tested, two were non-GUDI. As a result of the third well being determined as GUDI, the Corporation will likely have to contribute additional funds to be used for water treatment. It is not known the extent of the liability that exists at the year end.

11. Financial instruments:

(a) Fair value

The fair values of accrued interest receivable, due from the Province of Nova Scotia, other receivables, and accounts payable and accrued liabilities approximate their fair value because of their short term-to-maturity. The fair value of loans receivable and due to the Province of Nova Scotia has been calculated using future cash flows (principal and interest) at current market rates available to the Corporation for the same or similar instruments.

The fair value and book value, excluding any reserves, of loans receivable as at March 31, 2011 are \$105,604 and \$123,366 (2010 - \$97,047 and \$117,940) respectively. Certain notes receivable in the amount of \$2,394 (2010 - \$5,651) have no set terms of repayment and are carried on the financial statements at cost.

Equity investments in publicly-traded companies in the amount of \$1,459 (2010 - \$3,062) are recorded at fair market value, which represents the last bid price for the stock on the stock exchange. Equity investments in privately held companies in the amount of \$25,048 (2010 - \$26,018) are carried at cost less allowances in the financial statements. Due to the limited amount of comparable market information available, it was not practical to determine the fair value of these assets.

There are loan guarantees and other assets that represent investments and guarantees in privately held companies, as well as property acquired through foreclosure. Due to the limited amount of comparable market information available, it was not practical to determine the fair value of these assets. These assets are carried on the financial statements at cost.

The amount due to the Province of Nova Scotia is comprised of a series of separate notes. The fair value and book value of the amounts due to the Province of Nova Scotia with scheduled repayment terms as at March 31, 2011 are \$72,341 and \$67,001 (2010 - \$67,867 and \$62,357), respectively. Notes payable in the amount of \$35,723 (2010 - \$39,017) have no set terms of repayment and are carried on the financial statements at cost. The principal on these notes are repaid to the Province as it is collected on the loans receivable financed by these notes. Due to the volume of accounts financed by these notes and the uncertainty with respect to timing of future cash flows, it is not practical to determine the fair value of this amount due to the Province of Nova Scotia.

The fair values of the loans receivable and the amount due to the Province of Nova Scotia are determined using Canadian bond market conventions.

11. Financial instruments (continued):

The yield to maturity curve by month for the Corporation was estimated using the following assumptions:

- (i) The risk-free interest rate for each specified maturity term equal to the relevant benchmark Canada yield by term (Canada yield).
- (ii) The Province of Nova Scotia credit spread relative to the Canada yield for each specified maturity term to reflect the Nova Scotia cost of funds as provided by CIBC.
- (iii) The Corporation's credit spread relative to the Province of Nova Scotia credit spread for each specified maturity term based on a Memorandum of Understanding between the Nova Scotia Department of Finance and the Corporation respecting the borrowings of the Corporation.

The Corporation's yield to maturity on an annual basis for specified maturity terms is determined as the sum of the Canada yield, the Nova Scotia credit spread and the Corporation's credit spread. These inputs were used to determine the Corporation's yield to maturity curve by month.

Fair value measurements recognized in notes 2 and 3 are categorized using the fair value hierarchy that reflects the significance of inputs used in determining the fair values.

- Level 1 - unadjusted quoted prices in active markets for identical assets or liabilities;
- Level 2 - inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3 - inputs for assets and liabilities that are not based on observable market data.

Notes to Financial Statements

(in thousands of dollars)

Year ended March 31, 2011

11. Financial instruments (continued):

The following table illustrates the classification of the Corporation's financial instruments using the fair value hierarchy at book value, excluding any reserves:

| March 31, 2011 | Level 1 | Level 3 | Undeterminable | Total |
|------------------------------------|---------|---------|----------------|---------|
| Assets: | | | | |
| Cash | 10,136 | - | - | 10,136 |
| Loans receivable | - | 123,366 | 2,394 | 125,760 |
| Equity | 1,459 | - | 36,366 | 37,825 |
| Liabilities: | | | | |
| Due to the Province of Nova Scotia | - | 67,001 | 35,723 | 102,724 |

| March 31, 2010 | Level 1 | Level 3 | Undeterminable | Total |
|------------------------------------|---------|---------|----------------|---------|
| Assets: | | | | |
| Cash | 15,178 | - | - | 15,178 |
| Loans receivable | - | 117,940 | 5,651 | 123,591 |
| Equity | 3,062 | - | 41,574 | 44,636 |
| Liabilities: | | | | |
| Due to the Province of Nova Scotia | - | 62,357 | 39,017 | 101,374 |

The following table shows the changes in the fair value measurement in Level 3 of the fair value hierarchy.

| | Fair value March 31 2010 | Advances | Repayments | Other gains and losses | Change in Market Value | Fair value March 31 2011 |
|------------------------------------|--------------------------|-----------|-------------|------------------------|------------------------|--------------------------|
| Loans receivable | \$ 97,047 | \$ 16,610 | \$ (8,361) | \$ (5,349) | \$ 5,657 | \$ 105,604 |
| Due to the Province of Nova Scotia | \$ 67,867 | \$ 18,076 | \$ (15,023) | \$ (1,703) | \$ 3,124 | \$ 72,341 |

11. Financial instruments (continued):

(a) Associated Risks

Risk management relates to the understanding and active management of risks associated with all areas of the business and the associated operating environment. The Corporation's Nova Scotia Business Fund assets are primarily exposed to credit, interest rate, market price and liquidity risk.

(i) Credit risk:

Credit risk is the risk that an issuer or counterparty will be unable or unwilling to meet a commitment that it has entered into with the Corporation. To mitigate this risk, the Corporation has developed the following policies:

Before financing is approved, a risk assessment is performed on the client. Each application is designated a risk rating based on the industry and business, quality of management, financial history and projections, the level of other creditor involvement and shareholder participation, and environmental risks. The terms and conditions of the approved financing are reflective of the assessed risk. Applications with unacceptable levels of risk are not approved.

Clients are usually limited to a total of \$15 million in financing from Nova Scotia Business Incorporated's Nova Scotia Business Fund. Three clients have exceeded this total in the past; two loans were approved in the Nova Scotia Business Development Corporation Fund and transferred to the Nova Scotia Business Fund via legislation on November 6, 2001. The outstanding amounts for these clients are approximately \$30,223 and \$22,526, respectively (2010 - \$32,222 and \$24,760). A third client, currently has an outstanding balance of \$13,320 which is now below the \$15,000 financing limit threshold (2010 - \$14,322 and \$2,760 of authorized but unutilized funding was still available).

During the year, financing to a new client in the amount of \$15,100 was authorized but unadvanced at year-end.

The risk rating for all clients is monitored on an on-going basis. Clients identified as higher risk are further assessed at year end to determine the extent of the potential loss, taking into account the value of the security pledged in support of the financial assistance. This assessment could result in a reduction in the carrying value of the investment via the provision for credit losses.

11. Financial instruments (continued):

(ii) Interest risk:

Interest rate risk is the risk that the market value of the Corporation's investments and debt will fluctuate due to changes in market interest rates. Interest rate risk is mitigated due to the fact that the Corporation matches the repayment timing of amounts borrowed with the repayment timing of financing advanced as closely as practical. It is management's opinion that the Corporation is not exposed to significant interest rate risk arising from financial instruments.

(iii) Market price risk:

Market price risk is the risk that the value of an investment will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual financial instrument, its issuer or factors affecting all similar financial instruments traded in the market. At year end, the Corporation held \$1,459 (2010 - \$3,062) in publicly traded equities. As these equities are carried at fair value with fair value changes recognized in the statement of comprehensive income, all changes in market conditions will directly result in an increase (decrease) of other comprehensive income (loss).

(iv) Liquidity risk:

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. Liquidity requirements are managed through the receipt of provincial grants, income generated from the loans receivable and equity investments, and principal repayments received on the loans receivable. These sources of funds are used to pay operating expenses and debt service payments to the Province of Nova Scotia. In the normal course of business the Corporation enters into contracts that give rise to commitments for future payments which may also impact the Corporation's liquidity. The Corporation also maintains cash on hand for liquidity purposes and to pay accounts payable and accrued liabilities.

(in thousands of dollars)

Year ended March 31, 2011

12. Nova Scotia Business Fund:

The Nova Scotia Business Fund (the "Fund") is comprised of investments approved under the direction and management of Nova Scotia Business Incorporated ("NSBI") and investments have been transferred from the Nova Scotia Business Development Corporation Fund ("NSBDC") on November 6, 2001. The following is a summary of the Fund as at March 31.

| | NSBI Portfolio | | NSBDC Portfolio | | 2011 | 2010 |
|--------------------------------------------------------------------------|----------------|----------------------------------|-----------------|----------------------------------|------------|------------|
| | Gross | Less allowance for credit losses | Gross | Less allowance for credit losses | Net total | Net total |
| Assets: | | | | | | |
| Loans receivable | \$ 44,438 | \$ 18,010 | \$ 81,322 | \$ 17,980 | \$ 89,770 | \$ 86,869 |
| Equity investments | 35,819 | 9,701 | 2,006 | 1,617 | 26,507 | 29,080 |
| Industrial parks and malls | – | – | 2,429 | – | 2,429 | 2,076 |
| Other assets | – | – | 820 | 820 | – | – |
| Guarantees | 300 | 30 | – | – | 270 | – |
| Financing authorized but unadvanced | 20,089 | – | – | – | 20,089 | 4,690 |
| | \$ 100,646 | \$ 27,741 | \$ 86,577 | \$ 20,417 | \$ 139,065 | \$ 122,715 |
| | | | | | 2011 | 2010 |
| Funding authorized and committed: | | | | | | |
| Fund balance authorized, net of write offs | | | | | \$ 241,493 | \$ 253,083 |
| Less: uncommitted balance of fund | | | | | 54,270 | 74,368 |
| Committed fund balance | | | | | 187,223 | 178,715 |
| Less allowance for credit losses and provision for payment of guarantees | | | | | 48,158 | 56,000 |
| | | | | | \$ 139,065 | \$ 122,715 |

13. Capital risk management:

The main objective of the Corporation is to expand business activity in Nova Scotia in five main areas: trade development, business advisory services, business financing, venture capital and investment attraction. The Corporation carries out its programs in conjunction with the funding allocated to it by the Province of Nova Scotia. During the year, the long-term debt increased by \$1,350 (2010 - \$6,235).

14. Supplementary cash information:

Cash is defined as cash and short-term investments.

During the year, cash received for interest income was \$8,665 (2010 - \$6,419) and cash paid for interest was \$7,312 (2010 - \$5,247).

During the year, dividends in the amount of \$1,915 (2010 - \$nil) were paid.

| Non-cash investing activities | 2011 | 2010 |
|-------------------------------------------------------------------------|------------|----------|
| Equity market adjustments recorded as other comprehensive income (loss) | \$ (1,550) | \$ 1,486 |
| Capital asset additions acquired through foreclosure | \$ 895 | \$ nil |

15. Related party transactions:

During the year, payroll rebates in the amount of \$585 (2010 - \$162) were awarded to companies which were controlled or otherwise not independent of certain directors of Nova Scotia Business Inc.

As at year-end, the total amount outstanding including current year balances to companies that were controlled or otherwise not independent of certain directors of Nova Scotia Business Inc. was \$6,781 (2010 - \$12,034) for financial assistance. These have only the 5% general reserve recorded against them. Furthermore, outstanding payroll rebates were in the amount of \$747 (2010 - \$162).

These transactions were carried out in the normal course of operations and on terms and conditions that would be similar to those of non-related parties.

16. Employee pension plan:

Employees of the Corporation participate in the Public Service Superannuation Fund (the "Plan"), a contributory defined benefit pension plan administered by the Province of Nova Scotia, which provides pension benefits based on length of service and earnings. Contributions to the Plan are required by both the employees and the employer. Total employer contributions for 2011 were \$533 (2010 - \$538) and are recognized as an expense in the year. The Corporation is not responsible for any under-funded liability, nor does the Corporation have any access to any surplus that may arise in this Plan.

(in thousands of dollars)

Year ended March 31, 2011

17. Comparative figures:

Certain 2010 comparative figures have been reclassified to conform with the financial presentation adopted per the current year.

Schedule of Operating Expenses

| | 2011 | 2010 |
|------------------------------------------|-----------|-----------|
| Business development | \$ 2,913 | \$ 3,115 |
| Gateway initiative expenses | - | 753 |
| Legal and audit | 50 | 11 |
| Office expenses | 356 | 446 |
| Other | 255 | 132 |
| Salaries and benefits | 7,042 | 7,011 |
| Telecommunications and technical support | 391 | 478 |
| Travel | 614 | 680 |
| | \$ 11,621 | \$ 12,626 |

Schedule of Nova Scotia Business Fund Expenses

| | 2011 | 2010 |
|-------------------------|----------|----------|
| Amortization | \$ 95 | \$ 114 |
| Commissions | 52 | 19 |
| Interest | 7,624 | 5,926 |
| Legal | 8 | 17 |
| Repairs and maintenance | 279 | 350 |
| | \$ 8,058 | \$ 6,426 |